

# Optimal Auditing for Insurance Fraud\*

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# I Introduction

In recent years, economic analysis of insurance fraud has developed along two lines. The first one is mostly theoretical and its foundations may be found in the theory of optimal auditing. It aims at analyzing the strategy of insurers under claims fraud or application fraud.<sup>1</sup> This approach mainly focuses on questions such as: What should be the frequency of claim auditing and how do opportunistic policyholders react to the auditing strategy? What are the consequences of potential fraud on the design of insurance contracts, especially with regard to the indemnity schedule? What is the deterrence effect of an auditing policy? What is the role of good faith when insurance applicants may misrepresent their risk? The second branch of the literature on insurance fraud is more statistically based: It focuses mainly on the significance of fraud in insurance portfolios; on the practical issue of how insurance fraud can be detected; and on the scope of automated detection mechanisms in lowering the cost of fraudulent claims.<sup>2</sup> In this paper, we would like to build bridges between these two complementary approaches to insurance fraud.

We will in fact try to reach two objectives: The first one is to establish a connection between the theory of optimal auditing for claims fraud and actual procedures used by insurers to handle claims. The second one tries to characterize the optimal auditing strategy based on data from a large European insurance company in order to lay the foundations of an automated auditing mechanism where detection and deterrence of insurance fraud are simultaneously taken into account.

In a few words, the optimal auditing approach to insurance fraud may be summed up as follows. The setting is a costly state verification model in which insureds have private information about their losses and insurers can verify claims by incurring an audit cost. The focus is on the deterrence effect of the auditing strategy and on the consequences of insurance fraud on the design of insurance contracts. Important assumptions are made relative to the ability of insurers to commit to an auditing policy and to the skill of defrauders in manipulating audit costs, i.e. to make the verification of claims more difficult.<sup>3</sup> Among the various results reported in this branch of literature, we may mention three. First of all, that optimal auditing should be stochastic. For auditing to deter fraud, the probability of being detected must be positive (but it should be less than one). Secondly, several papers have shown that the problems involved in designing the auditing strategy and specifying insurance contracts are interlinked: For instance, coinsurance may mitigate both the propensity to manipulate audit costs and to falsify claims. Thirdly, commitment to an investigation strategy

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<sup>1</sup> See Picard (2000) for an overview.

<sup>2</sup> See Derrig (2002) and Dionne (2000). See also Dionne and Gagné (2001, 2002), Artis et al. (2002) and Crocker and Tennyson (2002) for different econometric applications.

<sup>3</sup> Crocker and Morgan (1997) have developed a *costly state falsification* approach to insurance fraud which has conceptual similarities with the models of costly state verification with audit cost manipulation. Other references on this issue are Townsend (1979), Crocker and Tennyson (1999) and Picard (1996, 1999).

is beneficial: Without this commitment, auditing's only purpose would be to detect fraudulent claims and no deterrence effect could be achieved.

The second branch of the above-mentioned literature on insurance fraud focuses on patterns in claims auditing<sup>4</sup>: How do insurers actually react to fraud indicators (the so called red flags) and how can automated early detection of fraud be performed. As shown by Derrig (2002) and Tennyson and Salsas-Forn (2002)<sup>5</sup> when there is suspicion of fraud, claims are usually handle with a two-stage procedure: after careful examinations, the claim is either paid under routine settlement or subjected to more intensive investigation. This investigation may take different forms: referral to a Special Investigative Unit (SIU); request for recorded or sworn statements from the claimant, the policyholder or a witness to the accident; on site investigation; etc. Furthermore, the reaction to red flags may vary depending on individuals. Developing automated methods capable of using the informational content of red flags as efficiently as possible is currently the subject of really intense research by some insurance companies, particularly in the automobile insurance sector.<sup>6</sup>

In this paper, we shall link the two branches of the economic literature on insurance fraud by building a costly state verification model to predict an investigation strategy similar to current claims-auditing patterns. We make one important assumption about insurers' access to information: They are supposed to be capable of perceiving claims-related fraud signals. We then calibrate our model by using data on automobile insurance from a large European insurance company and derive the optimal auditing strategy. As a final outcome, our analysis yields an easily automated procedure for detecting insurance fraud.

## II Model

We consider a population of policyholders who differ from one another in the morale cost of filing a fraudulent claim. For the sake of notational simplicity, all individuals own the same initial wealth  $W$  and they all face the possibility of a monetary loss  $L$  with probability  $\pi$  with  $0 < \pi < 1$ . We simply describe the event leading to this loss as an "accident." All individuals are expected to be utility maximizers and to display risk aversion with respect to their wealth. Let  $u$  be the state dependent utility of an individual drawn from this population.  $u$  depends on final wealth  $W_f$  but it also depends on the morale cost incurred in case of insurance fraud:

$$u = u(W_f, \omega) \quad \text{in case of fraud}$$

$$u = u(W_f, 0) \quad \text{otherwise}$$

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<sup>4</sup> See the volume 69, no 3, of the *Journal of Risk and Insurance*, September 2002, for a state-of-the-art presentation of claims fraud detection methods.

<sup>5</sup> Derrig (2002); Tennyson and Salmsa-Forn (2002).

<sup>6</sup> There is also a literature on the measurement of information problems in economic activity that interprets insurance fraud as an ex-post moral hazard problem. See Chiappori and Salanié (2002) for a recent comprehensive survey.

where  $\omega$  is a non-negative parameter which measures the morale cost of fraud to the policyholder. We assume  $u_1' > 0, u_{11}'' < 0$  and  $u_2' < 0$  and that  $\omega$  is distributed over  $\mathfrak{R}_+$  among the population of policyholders. In other words, individuals who choose to defraud incur more or less high morale costs. Some of them are purely opportunistic (their morale cost is very low) whereas others have a higher sense of honesty (their morale cost is thus higher). Note that morale cost is private information held by the insured: it cannot be observed by the insurer.

All the individuals in the insurer portfolio have taken out the same insurance contract. This contract specifies a level of coverage  $t$  in case of an accident and a premium  $P$  that should be paid to the insurer. Hence, if there is no fraud, we have:

$$W_f = W - L - P + t \quad \text{in case of an accident}$$

and

$$W_f = W - P \quad \text{if no accident occurs.}$$

Each individual in the population is characterized by a vector of observable exogenous variables  $\theta$ , with  $\theta \in \Theta \subset \mathfrak{R}^m$ . The morale cost of fraud may be statistically linked to some of these variables. Let  $H(\omega|\theta)$  be the conditional, cumulated, probability distribution of  $\omega$  for a type- $\theta$  individual, with a density  $h(\omega|\theta)$ .

Our model describes insurance fraud in a very crude way. A defrauder simply files a claim to receive the indemnity payment  $t$  although he has not suffered any accident. If a policyholder is detected to have defrauded, he does not receive any insurance payment and in addition he has to pay a fine  $B$  to the government.<sup>7</sup> Let  $p$  be the probability of being detected; this probability is the outcome of the insurer's antifraud policy and it depends on the observable variables  $\theta$  as we shall see hereafter.

When an individual has not suffered any loss, his utility is written as  $u(W - P, 0)$  if he does not defraud. If he files a fraudulent claim (i.e. if he claims to have suffered an accident although this is not true), his final wealth is:

$$W_f = W - P + t$$

if he is not detected and

$$W_f = W - P - B$$

if he is detected. Hence an individual with morale cost  $\omega$  decides to defraud if he expects greater utility from defrauding than staying honest, which is written as:

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<sup>7</sup> The indemnity  $B$  does not play any crucial role in the model (apart from affecting the equilibrium intensity of fraud) and  $B = 0$  is a possible case.

$$(1 - p) u(W - P + t, \omega) + pu(W - P - B, \omega) \geq u(W - P, 0)$$

This inequality holds if  $\omega \leq \phi(p)$ , where function  $\phi: [0,1] \rightarrow \mathfrak{R}^+$  is implicitly defined by:

$$(1 - p) u(W - P + t, \phi) + pu(W - P - B, \phi) = u(W - P, 0)$$

with  $\phi(0) > 0$ ,  $\phi(1) = 0$  and  $\phi'(p) < 0$ .  $\phi(p)$  is the critical value of the morale cost under which cheating overrides honesty as a rule of behavior. The higher the probability of being detected, the lower the threshold and thus the lower the level of fraud.

When a policyholder files a claim – be it honest or fraudulent –, the insurer privately perceives a multidimensional signal  $\sigma$ . We assume:

$$\sigma \in \{\sigma_1, \sigma_2, \dots, \sigma_\ell\} = \Sigma$$

with

$$\sigma_i \in \mathfrak{R}^k, k \geq 1 \text{ for all } i = 1, \dots, \ell.$$

Hereafter,  $k$  will be interpreted as the number of fraud indicators (or red flags) privately observed by insurers. Fraud indicators are claim-related signals that cannot be controlled by the defrauder and that should make the insurer more suspicious. If indicator  $j$  takes  $N_j$  possible values<sup>8</sup> – say  $0, 1, \dots, N_j$  –, we have  $\ell = \prod_{j=1}^k N_j$ . When all indicators are binary (i.e.

when  $N_j = 2$  for all  $j = 1, \dots, \ell$ ), then  $\ell = 2^k$  and  $\sigma$  is a vector of dimension  $k$  all of whose components may be taken as equal to 0 or 1: component  $j$  is equal to 1 when indicator  $j$  is "on" and it is equal to 0 when it is "off".

Let  $p_i^f$  and  $p_i^n$  be, respectively, the probability of the signal  $\sigma_i$  when the claim is fraudulent and when it corresponds to a true accident (non-fraudulent claim), i.e.:

$$p_i^f = Prob(\sigma = \sigma_i | F)$$

$$p_i^n = Prob(\sigma = \sigma_i | N)$$

with  $i = 1, \dots, \ell$ , where  $F$  and  $N$  refer respectively to "fraudulent" and "non-fraudulent". Of course, we have:

$$\sum_{i=1}^{\ell} p_i^n = \sum_{i=1}^{\ell} p_i^f = 1.$$

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<sup>8</sup> We then have  $\sigma_i = (\sigma_{i1}, \sigma_{i2}, \dots, \sigma_{ik})$  for all  $i = 1, \dots, \ell$  with  $\sigma_{ij} \in \{0, 1, \dots, N_j\}$  for all  $j = 1, \dots, k$ .

The probability distribution of signals is supposed to be common knowledge to the insurer and to the insureds. For simplicity of notations, we assume  $p_i^n > 0$  for all  $i = 1, \dots, \ell$  and we rank the possible signals in such a way that<sup>9</sup>

$$\frac{p_1^f}{p_1^n} < \frac{p_2^f}{p_2^n} < \dots < \frac{p_\ell^f}{p_\ell^n}.$$

This ranking allows us to interpret  $i \in \{1, \dots, \ell\}$  as an index of *fraud suspicion*. Indeed, assume that the proportion of fraudulent claims is equal to  $x$ , with  $0 < x < 1$ . Then Bayes law shows that the probability of fraud is:

$$\frac{p_i^f x}{p_i^f x + p_i^n (1-x)} \tag{1}$$

which is increasing with  $i$ . In other words, as index  $i$  increases so does the probability of fraud.

### III Auditing strategy

The insurer may channel dubious claims to a Special Investigative Unit (SIU) where they will be verified with scrupulous attention. Other claims are settled in a routine way. The SIU referral serves to detect fraudulent claims as well as deter fraud. We assume for simplicity that an SIU referral always allows the insurer to determine beyond the shadow of a doubt whether a claim is fraudulent or not. In other words, the SIU performs perfect audits.

An SIU claim investigation costs  $c$  to the insurer with  $c < t$ . Under this assumption, it would be profitable to channel a claim to an SIU if the insurer were sure that the claim is fraudulent. Unfortunately, non-fraudulent claims may also be channeled to an SIU by mistake! An optimal audit scheme should minimize this possibility.

The insurer's investigation strategy is characterized by the probability of an SIU referral, this probability being defined as a function of individual-specific variables and claim-related signals. Hence, we define an investigation strategy as a function  $q : \Theta \times \Sigma \rightarrow [0, 1]$ . A claim filed by a type- $\theta$  policyholder is transmitted to an SIU with probability  $q(\theta, \sigma)$  when signal  $\sigma$  is perceived.

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<sup>9</sup> Of course if  $p_i^n = 0$  and  $p_i^f > 0$  then the optimal investigation strategy involves channeling the claim to SIU (see the definition and the role of SIU hereafter) when  $\sigma = \sigma_i$ . Indeed the claim is definitely fraudulent in such a case.

Let  $Q^f(\theta)$  – resp.  $Q^n(\theta)$ – be the probability of an SIU referral for a fraudulent – resp. non-fraudulent – claim filed by a type- $\theta$  individual.  $Q^f(\theta)$  and  $Q^n(\theta)$  result from the insurer's investigation strategy through:

$$Q^f(\theta) = \sum_{i=1}^{\ell} p_i^f q(\theta, \sigma_i) \quad (2)$$

$$Q^n(\theta) = \sum_{i=1}^{\ell} p_i^n q(\theta, \sigma_i) \quad (3)$$

In particular, a type- $\theta$  defrauder knows that his claim will be subjected to careful scrutiny by an SIU with probability  $Q^f(\theta)$ . The insurer knows that, given his investigation strategy, the probability of mistakenly channeling a truthful claim to an SIU is  $Q^n(\theta)$  if the policyholder is of type  $\theta$ .

An optimal investigation strategy minimizes the total expected cost of fraud over the whole population of insureds. Cost of fraud includes the cost of investigation in the SIU and the cost of residual fraud.

Let  $IC$  denote the expected investigation cost. A type- $\theta$  individual has an accident with probability  $\pi$  and in such a case his claim will be channeled to an SIU with probability  $Q^n(\theta)$ . If such an individual has not had an accident, he may decide to file a fraudulent claim, and he will actually do so if his morale cost  $\omega$  is lower than  $\phi(Q^f(\theta))$  which occurs with probability  $H(\phi(Q^f(\theta))|\theta)$ . Hence, the expected investigation cost is

$$IC = c\pi E_{\theta} Q^n(\theta) + c(1 - \pi) E_{\theta} Q^f(\theta) H(\phi(Q^f(\theta))|\theta) \quad (4)$$

where  $E_{\theta}$  denotes the mathematical expectation operator with respect to the probability distribution of  $\theta$  over the whole population of insureds.

Let  $RC$  be the cost of residual fraud, which corresponds to the cost of undetected fraudulent claims. We have:

$$RC = t(1 - \pi) E_{\theta} (1 - Q^f(\theta)) H(\phi(Q^f(\theta))|\theta) \quad (5)$$

Let  $TC = IC + RC$  be the total cost of fraud. An optimal investigation strategy minimizes  $TC$  with respect to  $q(\cdot) : \Theta \times \Sigma \rightarrow [0,1]$  under the constraint

$$0 \leq q(\theta, \sigma) \leq 1 \quad \text{for all } (\theta, \sigma) \text{ in } \Theta \times \Sigma \quad (6)$$

Such a strategy is characterized in the following proposition.

**Proposition 1**

*An optimal investigation strategy is such that*

$$q(\theta, \sigma_i) = 0 \quad \text{if } i < i^*(\theta)$$

$$q(\theta, \sigma_i) = 1 \quad \text{if } i \geq i^*(\theta)$$

where  $i^*(\theta) \in \{1, \dots, \ell\}$  is a critical suspicion index that depends on the vector of individual-specific variables.

**Proof**

Using equations (2) to (6), pointwise minimization of  $TC$  with respect to  $q(\theta, \sigma)$  gives:

$$c\pi p_i^n + (1-\pi) A_1'(Q^f(\theta), \theta) p_i^f \begin{cases} \leq 0 & \text{if } q(\theta, \sigma_i) = 1 \\ = 0 & \text{if } 0 < q(\theta, \sigma_i) < 1 \\ \geq 0 & \text{if } q(\theta, \sigma_i) = 0 \end{cases}$$

where

$$A(Q, \theta) = (cQ + t(1-Q)) H(\phi(Q) | \theta)$$

Note that  $\phi' < 0$  and  $t > c$  gives  $A_1' < 0$ . Consequently, we have:

$$q(\theta, \sigma_i) = 1 \quad \text{if} \quad \frac{p_i^f}{p_i^n} \geq -\frac{c\pi}{(1-\pi) A_1'(Q^f(\theta), \theta)}$$

and

$$q(\theta, \sigma_i) = 0 \quad \text{if} \quad \frac{p_i^f}{p_i^n} < -\frac{c\pi}{(1-\pi) A_1'(Q^f(\theta), \theta)}$$

which proves the proposition, with  $i^*(\theta)$  given by:

$$\frac{p_{i^*(\theta)-1}^f}{p_{i^*(\theta)-1}^n} < \frac{-c\pi}{(1-\pi) A_1'(Q^f(\theta), \theta)} \leq \frac{p_{i^*(\theta)}^f}{p_{i^*(\theta)}^n} \tag{7}$$

■

Proposition 1 says that an optimal investigation strategy consists in ranking the multidimensional claim – related signals  $\sigma_i$  in such a way that  $p_i^f / p_i^n$  is increasing from  $i = 1$  to  $i = \ell$ : claims should be subjected to an SIU referral when the suspicion index  $i$  exceeds an individual-specific threshold  $i^*(\theta)$ .

Note that:

$$p_i^f = \frac{P(F|\sigma_i)P(\sigma_i)}{P(F)} \quad (8)$$

and

$$p_i^n = \frac{P(N|\sigma_i)P(\sigma_i)}{P(N)} = \frac{(1-P(F|\sigma_i))P(\sigma_i)}{(1-P(F))} \quad (9)$$

which gives

$$\frac{p_i^f}{p_i^n} = \frac{(1-P(F))P(F|\sigma_i)}{P(F)(1-P(F|\sigma_i))}. \quad (10)$$

Hence, as index  $i$  increases so does the conditional probability of fraud. The critical index  $i^*(\theta)$  corresponds to a threshold of this probability above which the claim is forwarded to an SIU. This critical probability depends on the individual specific variables.

Given Proposition 1, we may write:

$$Q^f(\theta) = \lambda(i^*(\theta))$$

and

$$Q^n(\theta) = \mu(i^*(\theta))$$

where  $\lambda(i)$  and  $\mu(i)$  are defined by:

$$\lambda(i) = \sum_{j=1}^{\ell} p_j^f$$

$$\mu(i) = \sum_{j=1}^{\ell} p_j^n$$

$\lambda(i)$  and  $\mu(i)$  respectively denote the probability of channeling a fraudulent claim and a non-fraudulent claim to an SIU when the critical index of suspicion is  $i$ .  $\lambda(i)$  and  $\mu(i)$  are decreasing functions: in other words, the higher the index of suspicion threshold, the lower

the probability of subjecting a claim (be it fraudulent or not) to special investigation by an SIU.

Hence,  $i^*(\theta)$  minimizes

$$c\pi\mu(i) + (1 - \pi) H(\phi(\lambda(i)) | \theta) (c\lambda(i) + t(1 - \lambda(i))) \quad (11)$$

with respect to  $i \in \{1, \dots, \ell\}$ .

For a type- $\theta$  individual, the expected cost attributable to fraud is the sum of:

$$C^n(i) \equiv c\pi\mu(i)$$

which is the expected investigation cost of non-fraudulent claims that are incorrectly referred to an SIU referral, and of

$$C^f(\theta, i) = (1 - \pi) H(\phi(\lambda(i)) | \theta) (c\lambda(i) + t(1 - \lambda(i)))$$

which is the expected cost of fraudulent claims. This cost includes the investigation cost of the claim channeled to an SIU and the cost of paying out unwarranted insurance indemnities.  $\lambda(i)$  and  $\mu(i)$  are decreasing functions, which implies that  $C^n(i)$  and  $C^f(\theta, i)$  are respectively decreasing and increasing with respect to  $i$ . The optimal investigation strategy trades off excessive auditing of non-fraudulent claims against inadequate deterrence and detection of fraudulent claims. The optimal critical suspicion index  $i^*(\theta)$  minimizes  $C^n(i) + C^f(\theta, i)$  as represented in Figure 1.

(Figure 1 about here)

The optimal auditing policy is also illustrated in Figure 2. When  $i^*$  goes from  $\ell$  to 1,  $\mu(i^*)$  and  $\lambda(i^*)$  are both increasing:  $\mu(i^*)$  is the probability of transmitting a non fraudulent claim to SIU and may thus be considered as a false alarm rate.  $\lambda(i^*)$  is a true alarm rate since it corresponds to the probability of transmitting a fraudulent claim to SIU. In the literature on classifications techniques, the locus  $((\mu(i^*), \lambda(i^*)), i^* = 1, \dots, \ell)$  is known as the Receiver Operating Characteristic (ROC) curve; see Viaene, Derrig, Baesens and Dedene (2002). It allows to visualize the performance of the signals in terms of fraud detection. Using the monotonicity of  $p_i^f / p_i^n$  with respect to  $i$  shows that the ROC curve is concave. The optimal auditing procedure minimizes the expected cost of fraud with respect to  $(\mu, \lambda)$ , under the constraint that  $(\mu, \lambda)$  is on the ROC curve. Figure 2 shows the dependence of the optimal solution on the agent's type.

(Figure 2 about here)

Let

$$\tau(Q, \theta) = (1 - \pi) H(\phi(Q) | \theta)$$

and

$$\eta(Q, \theta) = \frac{Q\phi'(Q)h(\phi(Q) | \theta)}{H(\phi(Q) | \theta)} > 0$$

$\tau(Q, \theta)$  is the fraud rate, i.e. the average number of fraudulent claims for a type- $\theta$  insured, when the probability of being detected is equal to  $Q$ . Note in particular that  $\tau(Q, \theta_0) < \tau(Q, \theta_1)$  for all  $Q$ , if moving from  $\theta_1$  to  $\theta_0$ , shifts the distribution of  $\omega$  in the first-order stochastic dominance direction.  $\eta(Q, \theta_1)$  is the elasticity of fraud (in absolute value), i.e. the percentage decrease in the fraud rate following a one percent increase in the probability of detection.

Proposition 2 says that a higher fraud rate and/or a larger elasticity of fraud should entail more systematic auditing by an SIU.

**Proposition 2**

Assume that  $A(Q, \theta) = cQ + t(1 - Q)H(\phi(Q) | \theta)$  is convex in  $Q$ . If

$$\tau(Q^f(\theta_0), \theta_1) \geq \tau(Q^f(\theta_0), \theta_0) \tag{12}$$

and

$$\eta(Q^f(\theta_0), \theta_1) \geq \eta(Q^f(\theta_0), \theta_0) \tag{13}$$

then

$$i^*(\theta_1) \leq i^*(\theta_0).$$

**Proof**

Assume that  $A(Q, \theta)$  is convex in  $Q$ . Let  $\theta_0$  and  $\theta_1$  in  $\Theta$  such that (12) and (13) hold. Assume moreover that  $i^*(\theta_1) > i^*(\theta_0)$ , which gives:

$$Q^f(\theta_1) > Q^f(\theta_0) \tag{14}$$

Let  $i \in \{1, \dots, \ell\}$  such that:

$$i^*(\theta_0) \leq i < i^*(\theta_1).$$

Proposition 1 then gives:

$$\begin{aligned} q(\theta_0, \sigma_i) &= 1 \\ q(\theta_1, \sigma_i) &= 0. \end{aligned}$$

Writing optimality conditions as in the proof of Proposition 1 yields:

$$c\pi p_i^n + (1-\pi) A_1'(Q^f(\theta_0), \theta_0) p_i^f \leq 0 \quad (15)$$

and

$$c\pi p_i^n + (1-\pi) A_1'(Q^f(\theta_1), \theta_1) p_i^f \geq 0 \quad (16)$$

Using (14) and the convexity of  $Q \rightarrow A(Q, \theta)$  gives:

$$A_1'(Q^f(\theta_0), \theta_1) > A_1'(Q^f(\theta_1), \theta_1). \quad (17)$$

(16) and (17) give:

$$c\pi p_i^n + (1-\pi) A_1'(Q^f(\theta_0), \theta_1) p_i^f > 0. \quad (18)$$

(13) and (16) then imply:

$$A_1'(Q^f(\theta_0), \theta_1) > A_1'(Q^f(\theta_0), \theta_0). \quad (19)$$

We have

$$A_1'(Q, \theta) = (c-t) H(\phi(Q)|\theta) + \phi'(Q) h(\phi(Q)|\theta) (cQ + t(1-Q))$$

which may be rewritten as:

$$A_1'(Q, \theta) = -\frac{\tau(Q, \theta)}{1-\pi} \left( t - c + \frac{cQ + t(1-Q)}{Q} \eta(Q, \theta) \right)$$

Using (12) and (13) gives

$$A_1'(Q^f(\theta_0), \theta_1) < A_1'(Q^f(\theta_0), \theta_0)$$

which contradicts (19). Hence, we may conclude that  $i^*(\theta_1) \leq i^*(\theta_0)$ , which completes the proof. ■

We know that  $A(Q, \theta)$  is decreasing in  $Q$ , thereby reflecting the fact that increasing the audit probability allows the insurer to cut fraud costs, either directly through the detection of fraudulent claims, or indirectly by deterring fraud. Assuming that  $A(Q, \theta)$  is convex in  $Q$

means that the marginal benefit of auditing is decreasing. The logic at work in Proposition 2 is the following: Auditing will cut fraud costs all the more efficiently if the insured belongs to a group with a high fraud and/or elasticity rate. Indeed, the higher the fraud rate, the greater the direct benefits auditing provides by detecting fraudulent claims, and the greater the elasticity of fraud, the greater the indirect deterrence effect. If the rate and elasticity of fraud are higher for  $\theta_1$  than for  $\theta_0$ , then, undoubtedly, claims should not receive less scrutiny when they are filed by type- $\theta_1$  than type- $\theta_0$  individuals.

In practice (and particularly for the calibration of real data), we may assume that the activity of an SIU is budget-constrained: antifraud expenditures should be less than some (exogenously given) upper limit  $K$ , which gives the following additional constraint:

$$c\pi E_{\theta}Q^n(\theta) + c(1-\pi) E_{\theta}Q^f(\theta) H(\phi(Q^f(\theta))|\theta) \leq K \quad (20)$$

An optimal investigation strategy then minimizes  $TC$  with respect to  $q(\cdot) : \Theta \times \Sigma \rightarrow [0,1]$  subject to (6) and (20). Proposition 3 shows that the qualitative characterization of the antifraud policy is not affected by the addition of this upper limit on possible investigation expenditures.

### Proposition 3

*Propositions 1 and 2 are still valid when the investigation policy is budget constrained.*

### Proof

Let  $\alpha$  be a (nonnegative) Kuhn-Tucker multiplier associated with (20) when  $TC$  is minimized with respect to  $q(\theta, \sigma)$  subject to (6) and (20).

Pointwise minimization gives:

$$c\pi(1+\alpha) p_i^n + (1-\pi) \tilde{A}_i(Q^f(\theta), \theta) p_i^f \begin{cases} \leq 0 & \text{if } q(\theta, \sigma_i) = 1 \\ = 0 & \text{if } q(\theta, \sigma_i) < 1 \\ \geq 0 & \text{if } q(\theta, \sigma_i) = 0 \end{cases}$$

where

$$\tilde{A}(Q, \theta) = (c(1+\alpha)Q + t(1-Q)) H(\phi(Q)|\theta)$$

Proposition 3 can then be proved in the same way as Propositions 1 and 2. ■

Let  $P(F|\sigma_i, \theta)$  be the probability of fraud depending on the perceived signal and on the type of policyholder.  $P(F|\sigma_i, \theta)$  is given by (1) with  $x = P(F|\theta)$ ;  $P(F|\theta)$  denotes the probability of fraud for type  $\theta$  individuals and it is given by:

$$P(F|\theta) = \frac{(1-\pi) H(\phi(Q^f(\theta))|\theta)}{\pi + (1-\pi) H(\phi(Q^f(\theta))|\theta)}. \quad (21)$$

When signal  $\sigma_i$  is perceived, the expected benefit of an SIU investigation is:

$$P(F|\sigma_i, \theta)t - c$$

Proposition 4 shows that the optimal investigation strategy involves transmitting suspicious claims to SIU in cases where the expected benefit of such a special investigation may be negative.

**Proposition 4**

*When there is no upper limit on SIU expenditures, the optimal investigation strategy is such that:*

$$P(F|\sigma_{i^*(\theta)}, \theta) t < c \text{ for all } \theta \text{ in } \Theta.$$

**Proof**

We have:

$$\begin{aligned} A_1'(Q^f(\theta), \theta) &= (cq + t(1-Q)) h(\phi(Q^f(\theta))|\theta) \phi'(Q^f(\theta)) \\ &\quad + (c-t) H(\phi(Q^f(\theta))|\theta) < (c-t) H(\phi(Q^f(\theta))|\theta). \end{aligned}$$

Hence

$$\frac{-c\pi}{(1-\pi) A_1'(Q^f(\theta), \theta)} < \frac{-c\pi}{(1-\pi)(c-t) H(\phi(Q^f(\theta))|\theta)} \quad (22)$$

which gives:<sup>10</sup>

$$\frac{p_{i^*(\theta)}^f}{p_{i^*(\theta)}^n} < \frac{-c\pi}{(1-\pi)(c-t) H(\phi(Q^f(\theta))|\theta)} \quad (23)$$

Using (21), (23) and

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<sup>10</sup> We here assume that  $(p_{i^*(\theta)}^f / p_{i^*(\theta)}^n) - (p_{i^*(\theta)-1}^f / p_{i^*(\theta)-1}^n)$  is small enough for (23) to be implied by (7) and (22).

$$\frac{p_{i^*(\theta)}^f}{p_{i^*(\theta)}^n} = \frac{(1 - P(F|\theta))P(F|\sigma_{i^*(\theta)},\theta)}{P(F|\theta)(1 - P(F|\sigma_{i^*(\theta)},\theta))}$$

gives:

$$P(F|\sigma_{i^*(\theta)},\theta)t < c. \quad \blacksquare$$

Since  $P(F|\sigma_i,\theta)$  is increasing in  $i$ , Proposition 4 means that there exists  $i^{**}(\theta)$  larger than  $i^*(\theta)$  such that:

$$P(F|\sigma_{i^{**}(\theta)},\theta)t < c < P(F|\sigma_{i^{**}(\theta)+1},\theta)t.$$

Forwarding the claim to an SIU is profitable only if the suspicion index  $i$  is larger than  $i^{**}(\theta)$ . Hence, it is optimal to channel the claim to an SIU when  $i^*(\theta) \leq i \leq i^{**}(\theta)$ , although in such a case the expected profit drawn from investigation is negative. This result follows from the fact that the investigation strategy acts as a deterrent: it dissuades some insureds (those with the highest morale costs) from defrauding. Such a strategy involves a stronger investigation policy than the one that would consist in transferring a claim to an SIU when the direct monetary benefits expected from investigation are positive. The indirect deterrence effects of the investigation policy should also be taken into account, which leads to more frequent investigation. We are now ready to test the main propositions of the article.

## IV Data

The data come from a large insurer in Europe. We draw a sample from the automobile insurance claims files containing information on automobile thefts and collisions. Chart 1 presents the parameters of the original data set. The first group of files (A) comes from the company's SIU. This is the population of claims referred to this unit over a given period by claims handlers suspecting fraud. Of the 857 files referred to the SIU, 184 contained no fraud and 673 were classified as cases of either established or suspected fraud. As for Belhadji et al. (2000), we considered all these files as fraudulent because they all contained enough evidence of fraud to serve in designing a model for forwarding suspicious files to the SIU. Out of these 673 files, 181 were classified as suspicious because there was not enough evidence or proof to convince the SIU that these claims should not be paid.

(Chart 1 about here)

The second group of files (B) was randomly selected from the population of claims that the insurer did not think contained any type of fraud during the same period of time. We chose to

select only about 1,000 files in the reference group, because the cost of compiling information on fraud indicators is very high. In fact, to find significant indicators for fraud detection, our assistants had to read each file in groups (A and B) to search for the potential indicators identified by members of the SIU (about 50).

Chart 2 describes the breakdown of files chosen for the analysis: the 184 files without any fraud in A were transferred to B yielding two groups of files (A' with fraud and B' without fraud) and showing that 37% of the files contained established or suspected fraud.

(Chart 2 about here)

In order to obtain a final sample representing the true proportion of fraudulent claims in the company, we used the bootstrapping method. We applied two complementary techniques. The first consisted in replicating the original B' subsample six times, yielding 6,674 observations ( $6 \times 1,129$ ). Then we took a random sample (with replacement) from these 6,674 observations in order to obtain the additional 953 observations needed to produce a fraud rate of 8%, which is supposed to be the fraud rate in the insurer's portfolio. The final sample contained 8,400 files, 673 files (A') containing fraud and 7,727 files (B'') with no fraud. Chart 3 presents the final sample.

(Chart 3 about here)

## V Regression Analysis

### Regression Model

An econometric analysis allowed us to identify relevant fraud indicators. We used the standard Logit model for binary choice. The insured has either filed a fraudulent claim or has not. We suppose that the different fraud indicators or individual characteristics in the period studied will affect the status of the file. So we can write:

$$\text{Prob}(Y = \text{Fraud}) = F(\beta'x)$$

and

$$\text{Prob}(Y = \text{No Fraud}) = 1 - F(\beta'x)$$

where  $x$  is the vector of explanatory variables (fraud indicators or individual characteristics) and  $\beta$  is the vector of parameters. If we assume that  $F(\cdot)$  is the Logistic cumulative distribution function, then we estimate the Logit model. There is no clear evidence that the Logit model is more appropriate than the Probit model for our purpose. Our choice was explained only by mathematical convenience (See Green, 1997, for a longer discussion).

### Regression Results

Table 1 reports the regression results. A detailed description of the variables is presented in Appendix A. The first column (without  $\theta$  variables) in Table 1 is limited to variables identifying fraud indicators. All of them are significant in explaining (positively) the probability that a file may contain either suspected or established fraud at a level of at least 95%. The second column (with  $\theta$  variables that represent characteristics of policyholders) yields similar results but takes into account two additional variables capable of estimating the probability that a file will be referred to the SIU. As discussed in the theoretical part of the paper, these variables are used to approximate the individual morale cost of fraud. Variables  $q_7^p$  and  $q_{16}^p$  indicate respectively that owners of vehicles whose value does not match their income and which are not covered by damage insurance are people with a lower morale cost for fraud or a higher probability for filing a fraudulent claim.

(Table 1 about here)

Figure 3 presents the Gain Chart corresponding to the model without the  $\theta$  variables. In the horizontal axis of the figure, the files are ordered according to their fraud status. The vertical axis of the figure indicates the percentage of captured responses (% of the files with fraud) according to three different methods. The first one corresponds to a random sampling of the files and is illustrated by the 45° degree line. We observe that 8% of the files with fraud will be captured if 8% of the files are randomly sampled. The “white” line corresponds to asking an expert to read all the files which would, of course, be very expensive. However, this expert would capture 100% of the fraudulent claims without any mistake. The line in the middle corresponds to the econometric model without the  $\theta$  variables: about 55% of the files with fraud are captured by the model, if we use the 8<sup>th</sup> percentile as reference percentile which is a very good score seeing that we used only thirteen variables. We will see, however, in the next section that it is not necessary optimal to stop at the 8<sup>th</sup> percentile. The decision must trade-off the benefits and the costs of investigating the files. The score can be easily improved by adding variables in the  $\theta$  vector. We now tackle the innovative part of the empirical analysis related to the calibration of the theoretical model.

(Figure 3 about here)

## VI Model Calibration

### Data

Let  $\pi(\theta)$  be the probability that a claim will be filed by a type- $\theta$  individual during a one year time period and  $t$  be the average cost of a claim for the insurer (average amount paid above the deductible). Since in our model all the heterogeneity between insureds is related to the attitude toward fraud (i.e. to their morale costs),  $t$  does not depend on  $\theta$ . For our purpose

$\pi(\theta) = 22\%$  and  $t = 1,284 \text{ €}$ . The audit cost  $c$  of a claim is equal to  $280 \text{ €}$  and we already know that the proportion of claims with fraud  $z(\theta)$  is  $8\%$ .

Since  $\pi(\theta)$  contains fraudulent claims the accident (theft and collision) probability  $\pi$  is equal to:

$$\pi(\theta)(1 - z(\theta)) = 20.24\%$$

Now let  $\tau(\lambda(i), \theta)$  be the fraud rate in the insurer portfolio. From equation (11) in Section III,

$$\tau(\lambda(i), \theta) = (1 - \pi) H(\phi(\lambda(i)) | \theta)$$

From the above data  $\tau(0, \theta) = \tau(\theta)$  can be approximated by:

$$\tau(\theta) = \pi(\theta) z(\theta) = 1.80\%$$

which amounts to assume that the observed current antifraud policy of the company behavior does not incorporate any deterrence effect.

For the calibration of the model, we will use the following formula for  $\tau(\lambda(i), \theta)$ :

$$\tau(\lambda(i), \theta) = \tau(\theta) (1 - \lambda(i))^\gamma \quad (24)$$

where  $\gamma$  is a parameter used to define  $\eta = -\gamma\lambda(i)/(1 - \lambda(i))$ , the elasticity of the fraud rate with respect to  $\lambda(i)$ .

Using (24) we can rewrite (11) as:

$$c\pi\mu(i) + \tau(\theta) (1 - \lambda(i))^\gamma (t - \lambda(i)(t - c)) \quad (25)$$

where  $\lambda(i) = \sum_{j=1}^f p_j^f$  and  $\mu(i) = \sum_{j=1}^n p_j^n$ .

From now on, we assume that  $\theta$  is given. In other words, the numbers that will be presented below come from the regression without  $\theta$ . Of course, the analysis can be replicated for different values of  $\theta$  obtained from the estimation results of the fraud probability, as we will see in the last part of the article.

In order to obtain the optimal  $i$  by minimizing (25) with respect to  $i$ , we must compute the values of  $\lambda(i)$  and  $\mu(i)$ . From (8) and (9) we have:

$$p_i^f = \frac{P(F / \sigma_i) P(\sigma_i)}{P(F)} = P(\sigma_i / F)$$

$$p_i^n = \frac{(1 - P(F / \sigma_i)) P(\sigma_i)}{[1 - P(F)]} = P(\sigma_i / N).$$

The conditional probability  $P(F / \sigma_i)$  can be computed directly from the econometric model.  $P(\sigma_i)$  is much more difficult to obtain directly because the econometric analysis yielded 13 significant fraud indicators and, consequently, 8,192 values for  $\sigma_i$ , which are the vectors for fraud measure or signals for fraud.

Since our data set is limited to 9,171 observations or files, many potential values for  $\sigma_i$  should be nil. We must then use an indirect procedure to compute  $p_i^f$  and  $p_i^n$ . The procedure below is known in the literature as the simple Bayes classifier method (Viaene et al., 2002) which is equivalent to the Bayes optimal classifier only when all predictors are independent in a given class. It was shown that this simple Bayes classifier often outperforms more powerful classifiers (Duda et al., 2001).

From the regression analysis, we know that 13 fraud indicators are significant.  $q_j, j = 1 \dots k$ , designates the presence ( $q_j = 1$ ) or absence ( $q_j = 0$ ) of the indicator  $j$  in a given file. So we can write:

$$\sigma_{ij} = 1 \quad \text{if } q_j = 1$$

$$\sigma_{ij} = 0 \quad \text{if } q_j = 0.$$

Let the  $q_j$  be independent given that the file is  $F$  or  $N$ , we can write:

$$\alpha_j^f = \text{Prob}(q_j = 1 / F)$$

and

$$\alpha_j^n = \text{Prob}(q_j = 1 / N)$$

for  $j = 1 \dots k$ , where  $\alpha_j^f > \alpha_j^n$  by definition of fraud indicators. The assumption that the  $q_j$  are independent given that the file is  $F$  or  $N$  allows us to write:

$$p_i^f = P(\sigma_i / F) = \prod_{j / \sigma_{ij}=1} \alpha_j^f \prod_{j / \sigma_{ij}=0} (1 - \alpha_j^f) \quad (26)$$

$$p_i^n = P(\sigma_i / N) = \prod_{j/\sigma_j=1} \alpha_j^n \prod_{j/\sigma_j=0} (1 - \alpha_j^n) \quad (27)$$

We have now the complete information for model calibration.

## Results

The calibration results are summarized in Table 2. Column 3 presents the computed  $p_i^f$  from (26) while Column 4 presents the computed  $p_i^n$  from (27). So we can obtain the ratios  $p_i^f / p_i^n$  directly to classify the different  $\sigma_i$ . Column 1 presents the identification numbers of the observed  $\sigma_i$ . They can simply be interpreted as  $i$ . One of them will also be the  $i^*$ . According to Proposition 1, the optimal investigation strategy consists in ranking the observations  $i$  by using the values  $p_i^f / p_i^n$  in an increasing manner. The corresponding values are in Column 5 of Table 2. Table 2 has  $2^{13} = 8.192$  lines because the regression analysis identified 13 significant binary indicators. So we obtain 8.192 values for  $\sigma_i$  in Column 2 resulting from different combinations of  $N$  and  $Y$  where  $N$  indicates that an indicator is not present and  $Y$  indicates that an indicator is present for that line. For example, the first line in Column 2 indicates that no significant fraud indicator is present. Line 2 indicates that only the 8<sup>th</sup> fraud indicator is present.

(Table 2 about here)

Column 6 yields the value of  $\lambda(i)$ , the probability of channeling a fraudulent claim to the SIU when the critical index of suspicion is  $i$ . In line 1,  $\lambda(i) = 1$  and all claims with fraud are audited by definition because the critical suspicion index is  $i = 1$ . However, as we shall see, this strategy will be very costly and will not be optimal. The optimal critical suspicion index, denoted  $i^*$ , will trade off the benefits and the costs of auditing. Another example would be to choose  $i = 10$  as a critical suspicion index, which means that all files with a ratio  $p_i^f / p_i^n$  higher than 0.17 will be audited. This would mean that 95% of the fraudulent claims would be audited and that 45% of the no-fraudulent claims would be audited ( $\mu(i)$  in column 7). This might also be a very costly strategy. Let us now consider in detail the different auditing costs.

Column 8 presents the expected investigation cost of a non-fraudulent claim for different values of  $\mu(i)$ , the probability that a non-fraudulent claim will be channeled to the SIU. So for line one, we have:

$$280\text{€} \times 0.2024 = 56.67\text{€}$$

where  $\pi = 0.2024$  is the accident probability, 280€ is the audit cost and  $\mu(i) = 1$ . For line 10, this cost is reduced to 25.66€ because  $\mu(i)$  is equal to 0.45291. Column 9 yields the average cost of fraudulent claims for different values of  $\lambda(i)$  and column 10 computes the expected cost of a fraudulent claim for  $\eta = 0$  and  $\tau = 0.018$ . In line 1, this expected cost is very low because it is reduced to  $280\text{€} \times \tau$ . Moreover, here  $\gamma = 0$  which means that there is no incentive or deterrent effect associated with a variation in  $\lambda(i)$ . Column 11 is the sum of columns 8 and 10 and computes the expected total cost of fraud per policyholder. The optimal  $i^*(\theta)$  will be obtained by minimizing this expected cost. Finally, Columns 12, 13, and 14 give, respectively, information on the audit probability for different values of  $i$ , the expected audit cost for different values of  $i$ , and the probability of fraud for audited claims, given that we audit all claims having a  $i > i^*$ . Again, if  $i^* = 1$ , all claims are audited and the probability of fraud is equal to the average fraud rate in the sample because there is no incentive effect here ( $\gamma = 0$ ). However, if  $i^* = 10$ , the auditing strategy will be more focused on claims with suspected fraud ( $\lambda(i) = 0.95$  and  $\mu(i) = 0.45$ ) and the probability of fraud in audited claims is equal to 0.1544.

The optimal solution is at line 238 =  $i^*(\theta)$ . Five significant indicators are present at the  $\sigma(i^*)$  threshold.  $\lambda(i^*) = 0.6805$ , which means that 68% of the fraudulent claims will be audited. So the optimal expected cost of a fraudulent claim in the total insurer portfolio (Column 10) is 10.57€.  $\mu(i^*) = 0.04$ , which means that only 4% of the non-fraudulent claims will be audited. The corresponding optimal expected cost of a non-fraudulent claim in the insurer portfolio is equal to 2.25€. So the optimal expected total cost of fraud reaches its minimal value at 12.83€. Note that the corresponding cost at line 1 (audit all claims) is 61.60€ and that at line 8192 it is 22.56€.

The corresponding optimal audit probability is 9.10% of the files (column 12) and the optimal audit cost per claim is 25.50€. Finally,

$$P(F/i > i^*) = \frac{z(\theta) \lambda(i^*)}{z(\theta) \lambda(i^*) + (1 - z(\theta)) \mu(i^*)} = 59.8\%$$

which means that 59.8% of audited claims prove to be fraudulent, which can also be verified in Figure 3 at the 9.10% value. Figure 4 shows how the expected total cost of fraud varies in function of the expected audit cost per claim.

(Figure 4 about here)

Table 3 presents different sensibility analyses of the optimal solution in Table 2 with respect to the parameters  $\gamma$  and  $z(\theta)$ . Remember that  $z(\theta)$  is the fraud rate in the insurer portfolio. This fraud rate is a function of  $\theta$ , the morale cost of fraud. Two interpretations are possible:  $\theta$  can be the average morale cost of fraud in the entire portfolio or the average cost of fraud

for a subgroup of policyholders whose characteristics correlate with their true morale cost of fraud, a variable not observable. Up to now, we have taken no account of such variables in the regression results without considering the  $\theta$  variables. Table 4 proposes four different values of  $z(\theta)$  computed by using the regression results in Table 1 with respect to the variables  $q_7^p$  and  $q_{16}^p$  that approximate different values of  $\theta$ .

(Table 3 about here)

Indeed, the two variables ( $q_7^p$  and  $q_{16}^p$ ) were used to approximate different morale costs of fraud. The value 5.88% for  $z(\theta)$  corresponds to the case where the two variables are not significant which yields the lowest fraud rate in the portfolio. The other value of interest for the sensibility analysis is that obtained when  $q_{16}^p$  is significant and  $q_7^p$  is not. The corresponding value for  $z(\theta)$  is 9.93%. The two other cases are not considered because their respective numbers of policyholders is too low.

(Table 4 about here)

### **Deterrence effect and profitability of optimal auditing**

The parameter  $\gamma$  measures the incentive effect of the optimal audit policy. In Table 2, the value of  $\gamma$  was fixed in zero, which means that the setting for the optimal audit policy took no account of the incentive effect of fraud deterrence. However, we have seen that the higher the probability  $p$  of being detected, the lower the  $\varphi(p)$  threshold and consequently the lower the level of fraud. When  $\gamma$  is positive, auditing expects such a deterrence effect on fraud. Proposition 2 has characterized the relationship between on one side the intensity of this deterrence effect and the fraud rate, and on the other side the optimal auditing strategy. It states that when the function  $A(Q, \theta)$  is convex in  $Q$  or here in  $\lambda(i)$ , auditing is increasingly successful at reducing fraud costs as the fraud rate rises (higher benefit of auditing) or as the elasticity of fraud grows (higher deterrence or incentive effect). These results are tested directly in Table 4. We observe, for the three different values of the fraud rate  $z(\theta)$ , that  $i^*$  decreases (audit increases) when the elasticity of the fraud rate increases (in absolute value) with respect to  $\lambda(i)$ . This is the deterrence effect: When the insurer announces an audit policy, he increases the threshold  $\varphi(p)$  or the critical value of the morale cost under which cheating dominates honesty because the audit probability of defrauders increases.

The results of Table 4 also indicate clearly that fraud audit intensifies (reduction of  $i^*$  and increase in  $\lambda(i^*)$ ) as the fraud rate  $z(\theta)$  increases. In other words, the benefits of fighting fraud increase as  $z(\theta)$  increases.

In Table 5, we present monetary values related to our results with data from the insurer. As already mentioned, the claims rate (over the whole portfolio) of that insurer is 22%, which represents about 500,000 claims for the corresponding time period. Without the optimal audit policy, the fraud rate is 8%. So 51 million € are paid for fraudulent claims and the total claim cost is 642 M€. Let us now consider the monetary numbers under the optimal auditing policy of Table 2. First, we know that 9.1% of the files will be audited at a cost of 280 €. Secondly, we also know that 68% of the fraudulent claims will be audited and will not receive any insurance coverage. However, 32% of the fraudulent claims would not be audited. The total claim cost net of audit costs will then be equal to 620 M€, a saving of 22 M€. Finally, we show that auditing all claims is not efficient, as suspected. Indeed, auditing all claims will generate a total claim and audit cost of 731 M€, the total claim cost is reduced to 591 M€ but the total audit cost is equal to 140 M€.

## VII Conclusion

This article aimed at making a bridge between the theory of optimal auditing and the actual claims auditing procedures used by insurers. On the theoretical side, we have shown that the optimal random auditing strategy takes the form of a “red flags strategy” which consists in referring claims to SIU when some fraud indicators are observed. The classification of fraud indicators corresponds to an increasing order in the probability of fraud and such a strategy remains optimal if the investigation policy is budget constrained. Furthermore, the auditing policy acts as a deterrence device and in some cases, the (unconstrained) optimal investigation strategy leads to a SIU referral even if the direct expected gain of such a decision is negative. A strong commitment of the firm is thus necessary for such a policy to be fully implemented.

On the empirical side, two significant results were tested by using data from a large European insurance company. We were able to compute a critical suspicion index for fraud, providing a threshold above which all claims must be audited. In fact, according to the optimal model, 68% of the fraud claims are audited while only 4% of the no-fraud claims are audited. We showed that if the insurer applies this policy, he will save more than 22 million € (including audit costs), while he was paying 51 M€ for fraudulent claims. These results were obtained under the conservative scenario that all policyholders share the same morale cost of fraud and that the deterrent effect of the optimal strategy is non-existent.

We also showed that it is possible to improve these results by using information that allow us to compute different fraud rates i.e. by including in the regression analysis different variables capable of isolating different groups of insureds with different morale costs of fraud. The sensitivity results show that more auditing should be applied to those with higher fraud rates or higher thresholds for the dominance of cheating over honesty. Our numerical results show that the optimal expected audit probability goes from 6.8% to 12.2% when the fraud rate

goes from 5.9% (for a low fraud type) to 9.9% (for a high fraud type) which suggests that strongly differentiated audit rates are actually optimal.

Finally, our results show how the deterrence effect of the audit scheme can be taken into account and how it affects the optima auditing strategy.

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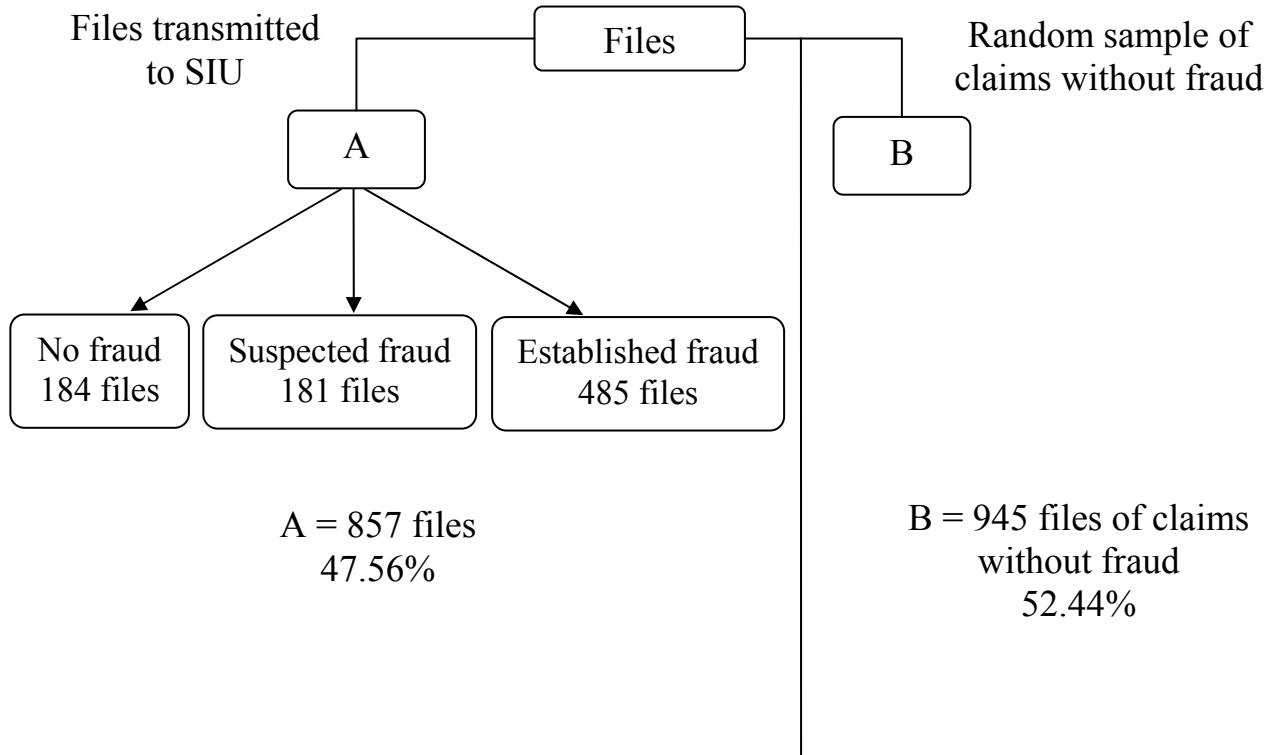
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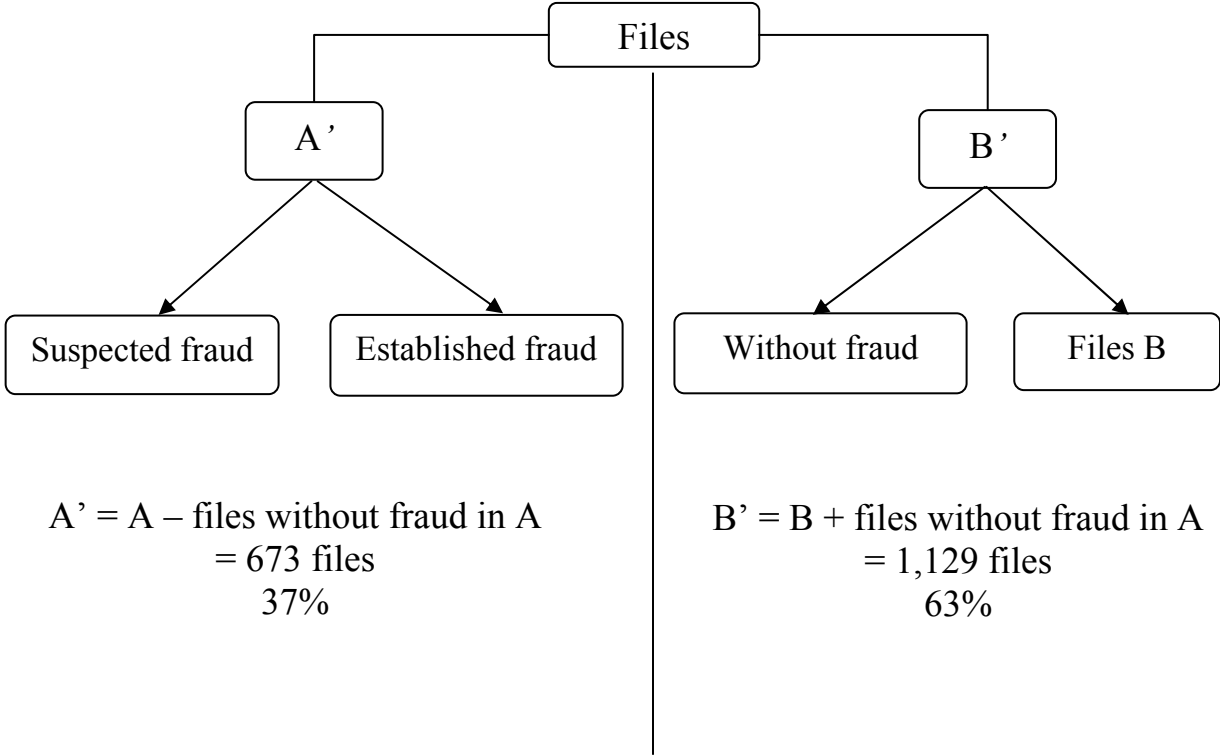
**Appendix A**  
**Detailed Description of Variables in Regression Analysis**

$q_{19}^p$	Production of questionable or falsified documents (photocopies or duplicates of bills)
$q_{exp}$	Fraud alert by expert
$q_{ext}$	Fraud alert by external organizations
$q_{30}^p$	Description of circumstances surrounding the accident either lack clarity or seem contrived
$q_{21}^p$	Variations in or additions to the policy-holders initial claims
$q_{35}^p$	Too long a lag between date vehicle was purchased and date of guarantee
$q_{36}^i$	Date of subscription to guarantee and/or date of its modification too close to date of accident
$q_7^p$	Vehicle whose value does not match income of policy-holder
$q_{20}^p$	Refusal or reluctance to provide original documents (registration of the car, mechanical check-list, maintenance record, sticker...) and/or comply with the insurer's requests
$q_{16}^p$	Victim with no damage insurance and/or one who would be wronged if found at fault
$q_{22}^p$	Harassment from policy-holder to obtain quick settlement of a claim
$q_{32}^i$	Abnormally high frequency of accidents (more than three accidents a year)
$q_{12}^i$	Retroactive effect of the contract or the guarantee
$q_{34}^p$	Person making the claim not the same as policy-holder
$q_{18}^i$	Delay in filing accident claim

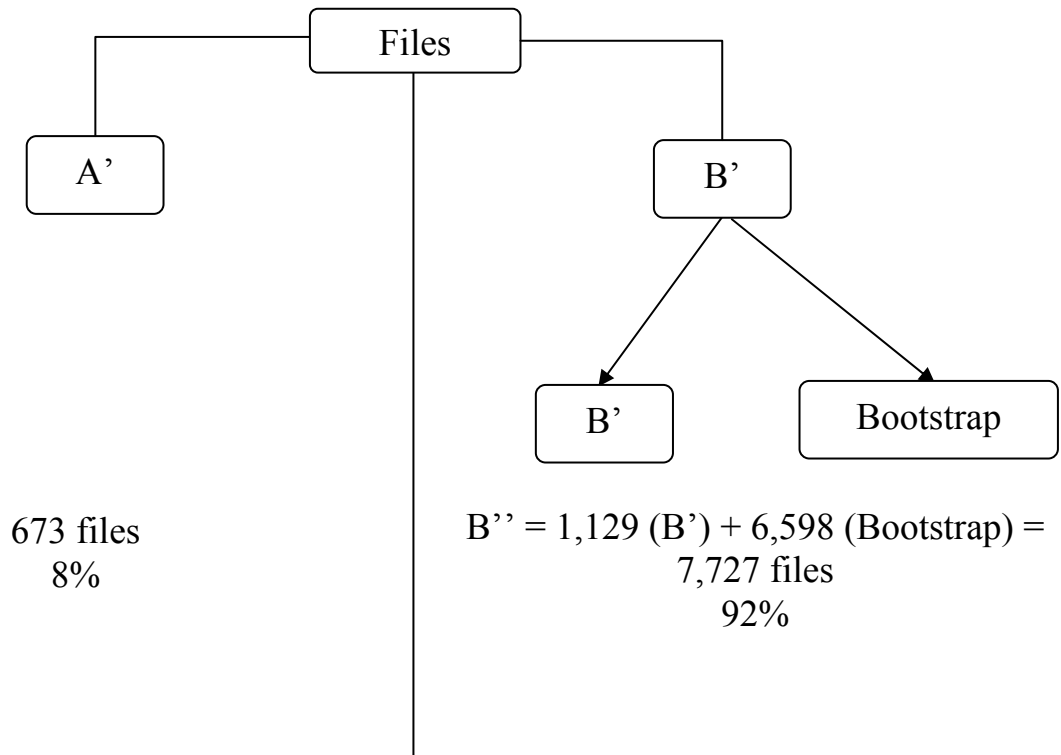
**Chart 1**  
**Original Data Set**



**Chart 2**  
**Original Data Set (continued)**



**Chart 3**  
**Data Set with Bootstrapping**



**Table 1**  
**Regression Results**

Symbol	Variable	Without $\theta$ variables			With $\theta$ variables		
		Parameter	Std Error	$P$	Parameter	Std Error	$P$
	Intercept	2.7558	0.2120	<0.0001	3.1465	0.2443	<0.0001
$q_{12}^i$	Retroactive effect of the contract	0.1706	0.0829	0.0396	0.1837	0.0839	0.0285
$q_{18}^i$	Delay in filing accident claim	0.1371	0.0519	0.0083	0.1088	0.0526	0.0385
$q_{19}^p$	Falsified documents or duplicated bills	1.0813	0.0509	<0.0001	1.0771	0.0591	<0.0001
$q_{21}^p$	Variation in the initial claim	0.4677	0.0820	<0.0001	0.4562	0.0825	<0.0001
$q_{30}^p$	Lack of clarity in the accident description	0.4878	0.0604	<0.0001	0.4911	0.0607	<0.0001
$q_{32}^i$	Abnormal high frequency of accident	0.2343	0.0645	0.0003	0.2312	0.0647	0.0004
$q_{36}^i$	Date of subscription to guarantee too close	0.4227	0.0565	<0.0001	0.3870	0.0575	<0.0001
$q_{35}^p$	Too long lag between car purchase and guarantee	0.7014	0.1020	<0.0001	0.6085	0.1064	<0.0001
$q_{34}^p$	Claim maker different to policyholder	0.1701	0.0665	0.0105	0.1520	0.0669	0.0230
$q_{22}^p$	Harassment to obtain quick settlement	0.3257	0.1016	0.0013	0.2861	0.1030	0.0055
$q_{20}^p$	Reluctance to provide original documents	0.4177	0.0963	<0.0001	0.4117	0.0971	<0.0001
$q_{exp}$	Fraud alert by expert	1.3929	0.0617	<0.0001	1.3835	0.0617	<0.0001
$q_{ext}$	Fraud alert by external organizations	1.2787	0.0990	<0.0001	1.2567	0.1013	<0.0001
$q_7^p$	Too high value of vehicle				0.1584	0.0529	0.0028
$q_{16}^p$	No damage insurance				0.5953	0.1436	<0.0001
Log Likelihood Ratio							
Number of observations		8,400			8,400		

**Table 2**  
**Calibration Results**

<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>
<i>i</i> or <i>i</i> *	$\sigma_i$	$p_i^f$	$p_i^n$	$p_i^f / p_i^n$	$\lambda(i)$	$\mu(i)$	(1) = $c \pi \mu(i)$
<b>1</b>	NNNNNNNNNNNNNN	0.01452	0.22967	0.06000	1.00000	1.00000	56.67200
<b>2</b>	NNNNNNNNYNNNNN	0.00348	0.03736	0.09000	0.98548	0.77033	43.65614
<b>3</b>	NNNNNNNNNNYNNN	0.00424	0.04517	0.09000	0.98201	0.73297	41.53888
<b>4</b>	NNNNNNNNNYNNNN	0.01500	0.15222	0.10000	0.97777	0.68780	38.97900
<b>5</b>	NNNNNNNNNNNYNN	0.00201	0.01774	0.11000	0.96277	0.53558	30.35239
<b>6</b>	NNNNNNNNYNYNNN	0.00101	0.00735	0.14000	0.96075	0.51784	29.34703
<b>7</b>	NNNNNNNNYYNNNN	0.00359	0.02476	0.15000	0.95974	0.51049	28.93049
<b>8</b>	NNNNNNNNYYNNN	0.00438	0.02994	0.15000	0.95615	0.48573	27.52729
<b>9</b>	NNNNNNNNYNNYNN	0.00048	0.00289	0.17000	0.95177	0.45579	25.83053
<b>10</b>	NNNNNNNNNYYYNN	0.00059	0.00349	0.17000	0.95129	0.45291	25.66732
...							
...							
<b>238</b>	<b>NYNYNNNYNYYYNN</b>	<b>0.00001</b>	<b>0.00000</b>	<b>3.20000</b>	<b>0.68050</b>	<b>0.03976</b>	<b>2.25328</b>
...							
...							
<b>8192</b>	YYYYYYYYYYYYYYY	0.00000	0.00000	7567.03000	0.00214	0.00000	0.00000

**Table 2**  
**Calibration Results (continued)**

<b>9</b>	<b>10</b>	<b>11</b>	<b>12</b>	<b>13</b>	<b>14</b>
$t - \lambda(i)(t - c)$	$(2) = \tau(\theta)(t - \lambda(i)(t - c))(1 - \lambda(i))^0$	(1)+(2)	$(3) = z(\theta)\lambda(i) + (1 - z(\theta))\mu(i)$	$c \times (3)$	$P(F/i > i^*)$
80.00000	4.92800	61.60000	1.00000	280.00000	0.08000
294.57808	5.18457	48.84072	0.78754	220.51176	0.10011
298.06196	5.24589	46.78477	0.75289	210.81010	0.10435
302.31892	5.32081	44.29981	0.71100	199.07933	0.11002
317.37892	5.58587	35.93826	0.56976	159.53146	0.13518
319.40700	5.62156	34.96859	0.55327	154.91638	0.13892
320.42104	5.63941	34.56990	0.54643	153.00040	0.14051
324.02540	5.70285	33.23014	0.52336	146.54181	0.14615
328.42292	5.78024	31.61077	0.49547	138.73115	0.15368
328.90484	5.78873	31.45604	0.49278	137.97851	0.15444
<b>600.77800</b>	<b>10.57369</b>	<b>12.82697</b>	<b>0.09102</b>	<b>25.48538</b>	<b>0.59812</b>
1281.85144	22.56059	22.56059	0.00017	0.04794	1.00000

**Table 3**  
 **$z(\theta)$  Values from Regression Results in Table 1**

$q_7^p / q_{16}^p$	Yes	No
Yes	$z(\theta) = 51.50\%$ (46 policyholders)	$z(\theta) = 26.37\%$ (77 policyholders)
No	$z(\theta) = 9.93\%$ (3506 policyholders)	$z(\theta) = 5.88\%$ (4771 policyholders)

**Table 4**  
**Sensibility of Optimal Solutions With Respect to  $\gamma$  and  $z(\theta)$**

Case	Parameters					Optimal Treshold	Expected Cost of Fraud	Expected Audit Probability	Audit Probabiliy of Defrauders
	$z(\theta)$	$\eta(\theta)^{(1)}$	$\gamma$	$\pi$	$\tau(\theta)$				
<b>A</b>	0.0800	0.00	0.00	0.2024	0.0176	238	12.83	0.0910	0.6805
<b>B</b>	0.0800	0.11	0.05	0.2024	0.0176	232	12.24	0.0952	0.6916
<b>C</b>	0.0800	0.23	0.10	0.2024	0.0176	224	11.68	0.0985	0.7004
<b>D</b>	0.0800	0.82	0.35	0.2024	0.0176	217	9.31	0.0995	0.7030
<b>E</b>	0.0588	0.00	0.00	0.2024	0.0126	304	9.74	0.0676	0.6485
<b>F</b>	0.0588	0.03	0.05	0.2024	0.0126	298	9.34	0.0680	0.6500
<b>G</b>	0.0588	0.19	0.10	0.2024	0.0126	293	8.96	0.0683	0.6509
<b>H</b>	0.0588	0.66	0.35	0.2024	0.0126	279	7.31	0.0693	0.6543
<b>I</b>	0.0993	0.00	0.00	0.2024	0.0242	183	16.62	0.1217	0.7240
<b>J</b>	0.0993	0.14	0.05	0.2024	0.0242	179	15.77	0.1221	0.7248
<b>K</b>	0.0993	0.26	0.10	0.2024	0.0242	179	14.98	0.1221	0.7248
<b>L</b>	0.0993	0.93	0.35	0.2024	0.0242	171	11.72	0.1234	0.7274

<sup>(1)</sup>  $\eta(\theta) = -(\lambda(i^*) / 1 - (\lambda(i^*))) \gamma$  in absolute value.

**Table 5**  
**Monetary Values of the Results**  
**for the Insurer Portfolio**

Without optimal audit the total claim cost =

$$500,000 \times 1,284 \text{ €} = 642 \text{ M€}$$

92% = 591 M€

8% = 51 M€

With optimal audit the expected total claim **and** audit cost (with  $\eta = 0$ ) =

$$9.10\% \times 500,000 \times 280 \text{ €} + 591 \text{ M€} + 32\% \times 51 \text{ M€} = 620.06 \text{ M€}$$

With audit of all files we obtain:

$$500,000 \times 280 \text{ €} + 591 \text{ M€} = 731 \text{ M€}$$

When  $\eta = 0.23$ , the numbers corresponding to the optimal audit strategy become:

$$9.85\% \times 500,000 \times 280 \text{ €} + 591 \text{ M€} + 30\% \times 51 \text{ M€} = 620.09 \text{ M€}$$

Figure 1

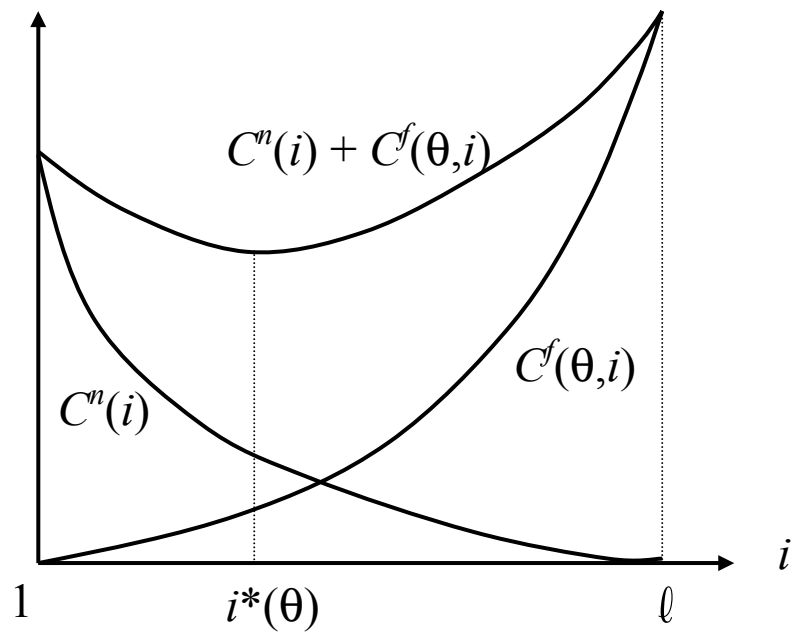
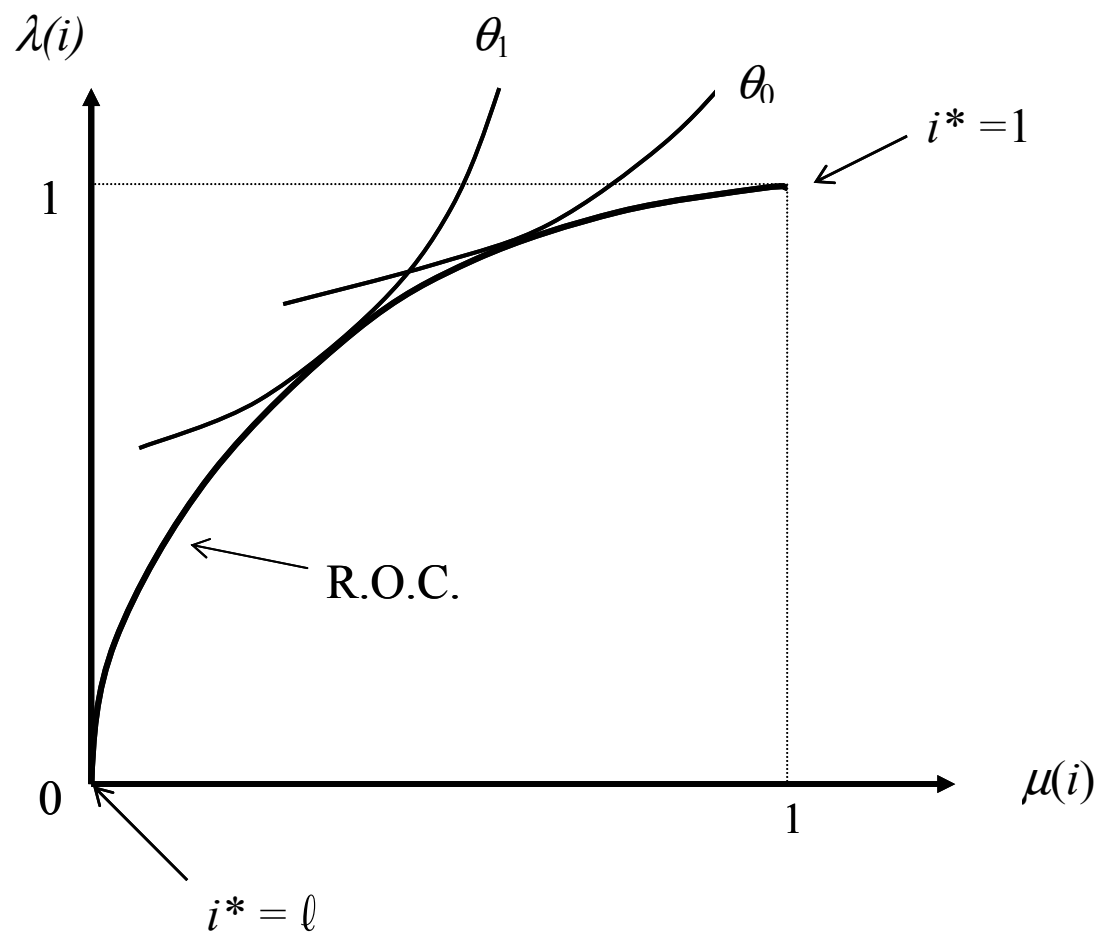
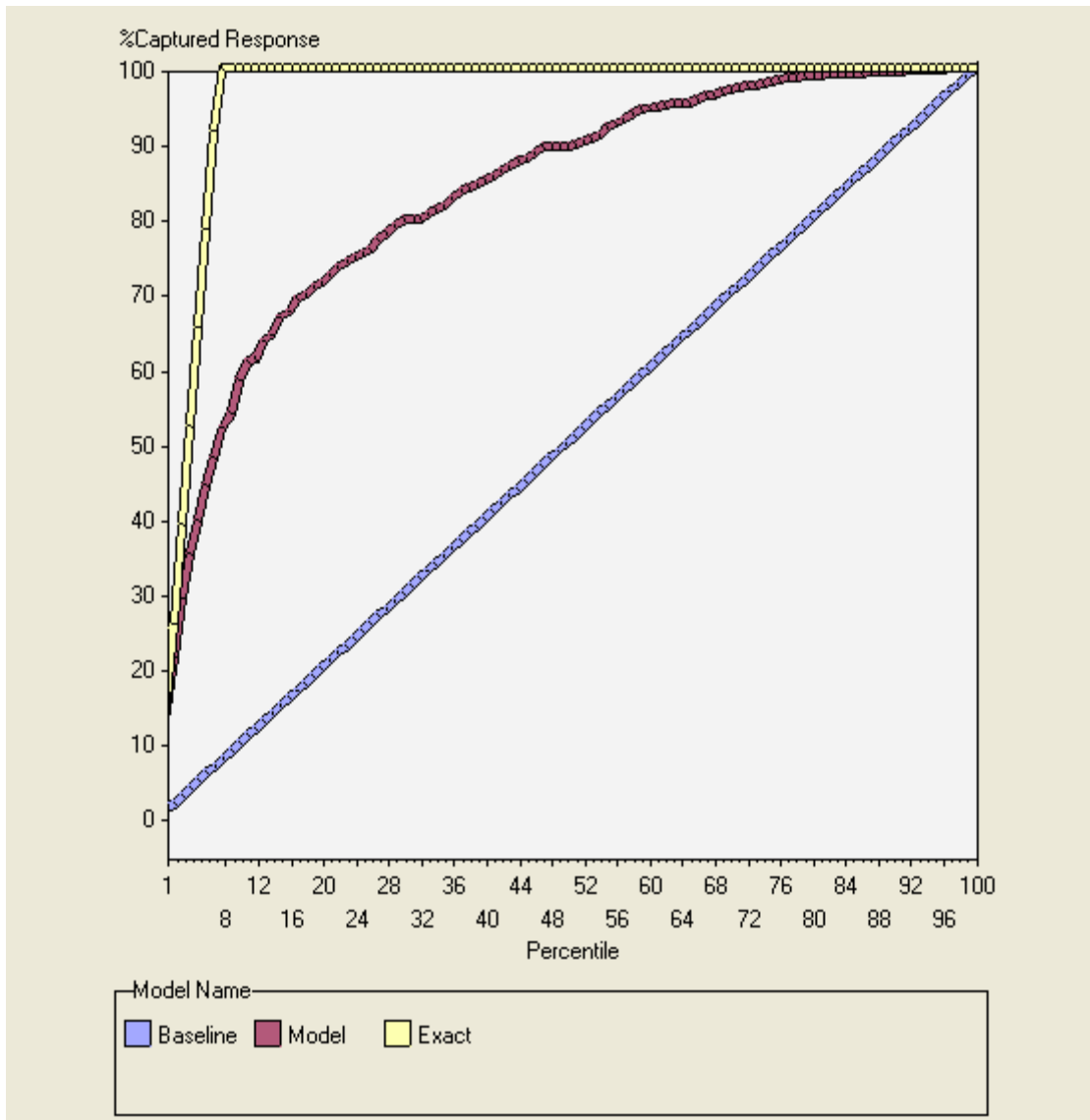


Figure 2



**Figure 3**  
**Gain Chart**



**Figure 4**  
**Expected Total Fraud Cost per Insured**

